1. *HomeDepot*. Suppose that Home Depot has 70% market share and Lowe's has 30%.

   (a) What is the HHI? What is the CR4?

   (b) Suppose the firms are charging the monopoly price. Give two reasons why this might happen and what the US government could do under the law in each case.

   (c) Suppose Home Depot decides that they will not sell to TruGreen ChemLawn, a national lawn-care company. Can they just refuse to deal with them?

   (d) Do you think that in a typical local market, Home Depot is a (Baumol) (normative) natural monopoly? Temporary or permanent? Or perhaps subadditive but unsustainable? Explain and draw a graph for your answer.

   (e) Suppose the government decided to regulate Home Depot. Describe and illustrate with graphs two alternatives for this regulation, including prices, economic efficiency, and any revenue to or subsidies from the government.

2. You should know how to do Chapter 5, problems 1, 2, 5.

3. You should know how to do Chapter 8, problems 3, 4.

4. Review the problems at the end of Chapter 9.

5. You should know how to do Chapter 10, problems 1, 3, 5.
Answers:

1. *HomeDepot_a.* Suppose that Home Depot has 70% market share and Lowe’s has 30%.

(a) \( HHI = 70^2 + 30^2 = 5800 \). \( CR4 = 100\% \).

(b) There are at least three possible reasons:

i. The firms are explicitly colluding. This is *per se* illegal under the Sherman Act, and could lead to stiff fines or jail time. It is difficult to prove, however, because it requires evidence of communication to fix prices.

ii. The firms are tacitly colluding. This is *not per se* illegal, but it is a bad form of industry conduct. If there were a merger proposal in the industry, the government could use tacit collusion as a reason for denying any further mergers.

iii. Home Depot effectively has a monopoly, and is setting a monopoly price. The government could potentially bring suit against Home Depot for misusing monopoly power under the Sherman Act. In the worst case for Home Depot, the company could be broken up. Probably a 70% market share would not be high enough to make this a good case.

(c) Yes, Home Depot is a private company and it does not have a duty to sell to everyone. In the past, it might have been considered a “common calling,” but this type of legal obligation is no longer used. Since the Chicago School’s one monopoly profit theory, this type of refusal has been considered efficiency-enhancing unless there is evidence to the contrary.

However, if Home Depot provides any lawn-care services, this could be a case of vertical foreclosure in favor of Home Depot’s in-house services. In that case, the refusal to deal could be used against Home Depot in an antitrust case or in a merger approval.
(d) The main issue here is that Home Depot has a lot of fixed costs (store, parking lot, delivery logistics, etc.) that are spread over it output. That gives it economies of scale, the question is how much. If the economies of scale are substantial no matter what, then the AC curve slopes down forever and there is a permanent natural monopoly. If the economies of scale eventually run out and costs become constant, then the natural monopoly is temporary. If the economies of scale not only run out, but diseconomies set in, then Home Depot could be subadditive but unsustainable. If there are enough diseconomies of scale, then Home Depot isn't even subadditive.

(e) Several forms of regulation are possible:

i. Under marginal cost pricing, Home Depot is required to set price equal to marginal cost. This removes any inefficiency; there is no deadweight loss. The problem is that with economies of scale, marginal cost is below average cost, so Home Depot cannot cover its fixed costs. There will be a need for a government subsidy or some other measure to keep Home Depot from going bankrupt.

ii. Under average cost pricing, Home Depot would have its price regulated so equal average cost. The advantage is that Home Depot would then be self-liquidating -- no subsidy would be needed. However, there would be some deadweight loss since quantity would be lower than under marginal cost pricing.

One way to implement average cost pricing is through rate of return regulation. This would attempt to determine Home Depot’s marginal cost and its capital or ‘rate base.” The price would then equal the marginal cost plus a “fair rate of return” on the rate base. The downside is that Home Depot would have an incentive to over-invest in capital in order
to "pad the rate base." This is called the Averch-Johnson effect.

Another way to implement average cost pricing is through a price cap. This would attempt to determine Home Depot's average cost and then cap price at that level. Home Depot would have an incentive to figure out ways to cut costs, because they could keep the resulting profits.

iii. The government could sell Home Depot a monopoly franchise. It could ask Home Depot to bid to offer the lowest possible prices, which would be equivalent to average cost pricing, or it could simply ask for the highest possible bid, which would be equivalent to monopoly pricing but with the monopoly profit going to the government.